

BARTHOLOMEW COUNTY YOUTH SERVICES CENTER

2350 ILLINOIS STREET
COLUMBUS INDIANA 47201

812-379-1690

2008 YEAR END REPORT

Jason Bowser
Director

Anita Biehle
Assistant Director

The Honorable Stephen R. Heimann
Bartholomew County
Circuit Court Judge

Heather Mollo
Bartholomew County
Juvenile Magistrate

2008 YEAR END REPORT

TABLE OF CONTENTS

DIRECTORS OVERVIEW	3
BARTHOLOMEW COUNTY REFERRALS	5
MINORITY REPRESENTATION OF BARTHOLOMEW COUNTY YOUTH	6
REFERRALS BY OFFENSE	7
FACILITY CAPACITY, CENSUS AND AVERAGE LENGTH OF STAY	8
HOUSING YOUTH FROM OTHER COUNTIES	10
DAY TREATMENT	11
AFTERCARE/COMMUNITY LIAISON	12
TRANSITION/AFTERCARE SERVICES	13
YOUTH RETURNING TO DETENTION	14
PARENTING EDUCATION AND INVOLVEMENT	16
DETENTION ART RESIDENCY	16
LICENSING	16
PERSONNEL	17
COUNTY GENERAL BUDGET 2008	17
PLACEMENT COST ASSESSMENT	18
ADVANTAGES OF LOCAL PROGRAMMING	19
MOVING FORWARD	20
PARTNERSHIPS	21
IN CLOSING	21

DIRECTOR'S OVERVIEW

The Bartholomew County Youth Services Center offers a variety of services for Bartholomew County children, youth and families. While each of the services offered by the Center has a different function, they all share a common mission.

Our mission is to respond to the community's needs with a continuum of care, programming, services, and advocacy for minors under the jurisdiction of the Court in settings that are safe for both the community and youth.

We treat each youth with respect and dignity, holding them to appropriate behavioral expectations through a system of rewards and consequences that are applied in a fair, firm, and consistent manner that is conducive to their personal growth and development.

Brief descriptions of the services offered by the Center are as follows:

- I. **DETENTION** Secure placement designed for youth awaiting the court process who are considered to be a danger to public safety, likely to re-offend, or flee before their court appearance. Youth may also be sentenced to serve time in secure detention for up to 90 days for under the age of seventeen and for 120 days for youth seventeen years of age and older.

Detention programming focuses on teaching young people about choices and consequences. Residents receive six hours of educational instruction at the Center year round, five days per week.

In Indiana, the Department of Correction has the responsibility for providing standards for compliance for secure detention. Detention is designed to hold 16 youth between the ages of 10 and 18.

- II. **SHELTER** Non-secure, temporary, emergency placement designed to serve status offenders, abused and/or neglected juveniles, children of families in crisis and children and youth awaiting out-of-home placement. Shelter residents attend public school and remain active in community-based activities to the greatest extent possible.

The Indiana Family and Social Services Administration provide rules and licensing for shelter programs. The Center's license allows for up to ten youth between the ages of 10 and 18 to remain in shelter care for up to sixty days.

- III. **DROP OFF** By local policy, the Center will accept any youth taken into custody by a law enforcement officer within Bartholomew County. Intake Officers are available 24 hours a day. The intake officer interviews parents and other interested parties to determine if the youth should be placed in detention or

2008 YEAR END REPORT

shelter, or released to a parent or guardian. This service allows law enforcement officers to return to patrol immediately.

- IV. DAY TREATMENT** A non-residential intensive program designed to reduce the likelihood of further delinquency by juvenile offenders. Program components include group counseling and role play, goal setting, life skills training, parenting education, supervised public school attendance and case management. Participants of this program reside at home and participate in programming at the Center seven days per week. Successful program completion requires completion of assigned cognitive curricula, vocational education and training, and money management. Parents are required to attend parenting education and parent support group sessions. Aftercare services are provided for 30 days. Day Treatment has the capacity to serve up to ten local youth and their families at any given time.
- V. AFTERCARE/COMMUNITY LIAISON** Title II grant funds, along with Department of Correction grant funds, support this program, which provides electronic monitoring and home detention services to juveniles referred by the Court. Juveniles referred to this program have committed offenses that do not necessarily require secure detention of the youth but warrant an increased level of supervision along with the provision of individual and family support services. These same services may be provided to referred juveniles that have returned to the community from a Department of Correction placement. Electronic monitoring services through this program are also provided to juveniles in the Day Treatment program and juveniles who participate in the Community Transition Program.

2008 YEAR END REPORT

BARTHOLOMEW COUNTY REFERRALS IN 2008

Any child taken into custody in Bartholomew County can be brought to the Youth Services Center for Detention or Shelter placement if necessary, or be returned home. Youth are referred for everything from the most serious delinquent offenses, to being a child in need of services (CHINS). The following chart reflects the outcomes of all Bartholomew County children and youth brought to the Center in 2008. The number of youth placed in detention in 2008 increased significantly from the previous year due primarily to the Center's detention wing(s) being closed for renovation from December 6, 2006 through July 10, 2007. In the following graph, "Drop Off" refers to youth returned to their parent's care without immediate placement at the Center.

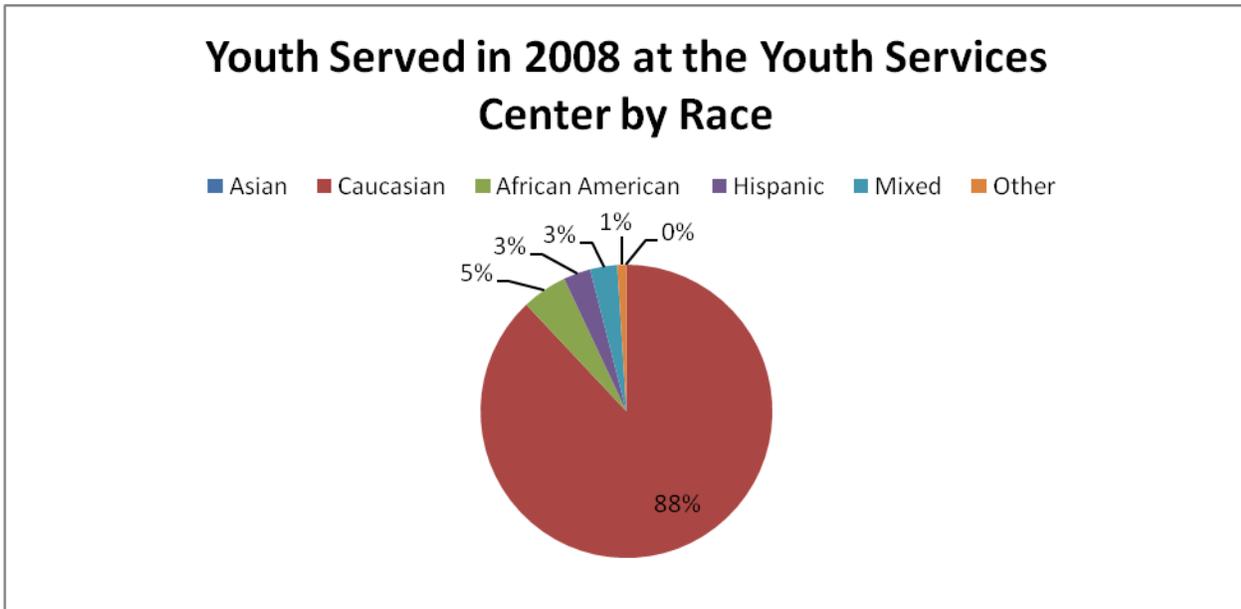
REFERRAL	TOTAL	DETENTION	OVER CAPACITY	DROP OFF	DAY TREATMENT	SHELTER
BCSD	128	40	0	75	0	13
COURT	220	136	1	0	18	66
CPD	469	149	0	286	0	34
DCS	28	0	1	0	0	27
EPD	3	0	0	3	0	0
HPD	24	5	0	18	0	1
ISP	7	3	0	4	0	0
PAROLE	2	2	0	0	0	0
TOTALS	882	335	2	386	18	141

YEAR	TOTAL	DETENTION	OVER CAPACITY	DROP OFF	DAY TREATMENT	SHELTER
2008 Totals	882	335	2	386	18	141
2007 Totals	903	291	2	471	13	126
2006 Totals	891	311	2	416	13	149
2005 Totals	746	277	9	311	11	138
2004 Totals	631	210	5	267	8	141

BCSD BARTHOLOMEW COUNTY SHERIFFS DEPARTMENT
 COURT BARTHOLOMEW COUNTY CIRCUIT COURT
 CPD COLUMBUS POLICE DEPARTMENT
 DCS DEPARTMENT OF CHILD SERVICES
 EPD EDINBURGH POLICE DEPARTMENT
 HPD HOPE POLICE DEPARTMENT
 ISP INDIANA STATE POLICE
 PAROLE INDIANA PAROLE OFFICE

MINORITY REPRESENTATION OF BARTHOLOMEW COUNTY YOUTH

The overrepresentation of minority youth, particularly in secure detention, has become a significant concern in this country, receiving attention at the local, state and national levels. In response to this concern, the graph below contains information regarding the percentage of populations by race served at the Center.



Using data from the 2007 online *Kids Count in Indiana Data Book*, the population by race for ages 0-19 in Bartholomew County were as follows:

White	89.1%	Asian	2.9%
Black/African American	3.1%	Mixed (2 or more races)	N/A
Hispanic (of any race)	4.8%	Other	N/A

**The above statistics are from 2006 as this is the most recent updated information*

The numbers of Bartholomew County youth by race and the programs in which these youth were served are as follows:

Program	Asian	Caucasian	African American	Hispanic	Mixed	Other
Drop Off	1	336	24	20	5	0
Detention	0	301	16	6	11	1
Shelter	0	123	7	3	6	2
Day Treatment	0	15	0	0	0	3
TOTALS	1	775	47	29	22	6

2008 YEAR END REPORT

REFERRALS BY OFFENSE

Juveniles come to the Youth Services Center for various delinquent acts or because they are considered to be a child in need of services (CHINS). Often a youth will have multiple offenses and will be listed only by the most serious offense charged at the time of admission. Detainment for most offenses is a judgment call made by the Center's intake officers. The list presented below reflects the offenses for youth brought to the Center in 2008.

Battery	110	Intimidation	19
Burglary	13	Invasion of Privacy	5
Child Molesting	3	Leaving the Scene of an Accident	3
CHINS	45	Maintaining a Common Nuisance	1
Conversion	29	OMVUI, DUI	4
Court Order	17	Possession of a Look-Alike Substance	2
Criminal Deviant Behavior	1	Possession of Controlled Substance	21
Criminal Mischief	15	Possession of Marijuana/Hashish	52
Criminal Recklessness	2	Possession of a Narcotic Drug	1
Dealing in Controlled Substance	5	Possession of Paraphernalia	9
Dealing in a Narcotic Drug	1	Possession of Stolen Property	14
Disorderly Conduct	21	Public Indecency	1
Driving without a License	9	Public Intoxication	8
Escape	2	Receiving Stolen Property	6
Failure to Appear	3	Residential Entry	9
False Reporting/Informing	11	Resisting Law Enforcement	28
Forgery	1	Robbery	4
Harassment	1	Runaway	167
Illegal Consumption/Alcohol	113	Theft	143
Illegal Possession of Alcohol	3	Theft (Vehicle)	5
Incorrigibility	29	Trespass	3
Inhaling Toxic Vapors	1	Truancy	23
Interfering with a 911 call	2	Vandalism	2

10 MOST FREQUENT REFERRALS						
OFFENSE	2004	2005	2006	2007	2008	5 YEAR AVERAGE
Runaway	144	183	203	172	167	174
Theft	50	70	67	120	143	90
Illegal Consumption/Alcohol	74	85	104	115	113	98
Battery	94	119	135	105	110	113
Possession of Marijuana/Hashish	32	45	73	70	52	54
CHINS	28	32	27	26	45	32
Incorrigibility	31	24	42	34	29	32
Conversion	24	42	35	16	29	29
Resisting Law Enforcement	25	33	41	32	28	32
Truancy	13	19	28	28	23	22

2008 YEAR END REPORT

FACILITY CAPACITY, CENSUS AND AVERAGE LENGTH OF STAY

Capacity at the Center differs by program. The rated bed capacity for Detention is 16, Shelter is 10, and Day Treatment is set at 10. Detention and Day Treatment can exceed capacity if necessary, but Shelter is limited to 10 by the operating license provided by the Family and Social Services Administration.

Census at the Center is determined by looking at bed utilization and the average length of stay of each youth. Shelter youth are limited by license to a maximum stay of 60 days while Detention has no such licensing limitation. The length of stay for detention youth prior to sentencing depends upon the length of time required for them to be processed through the juvenile justice system. However, once sentenced, youth in Detention are limited to a maximum sentence of 90 days for youth under 17 and 120 days for youth 17 and older. Day Treatment is designed in such a way that a youth will typically need to spend a minimum of 120 days in the program.

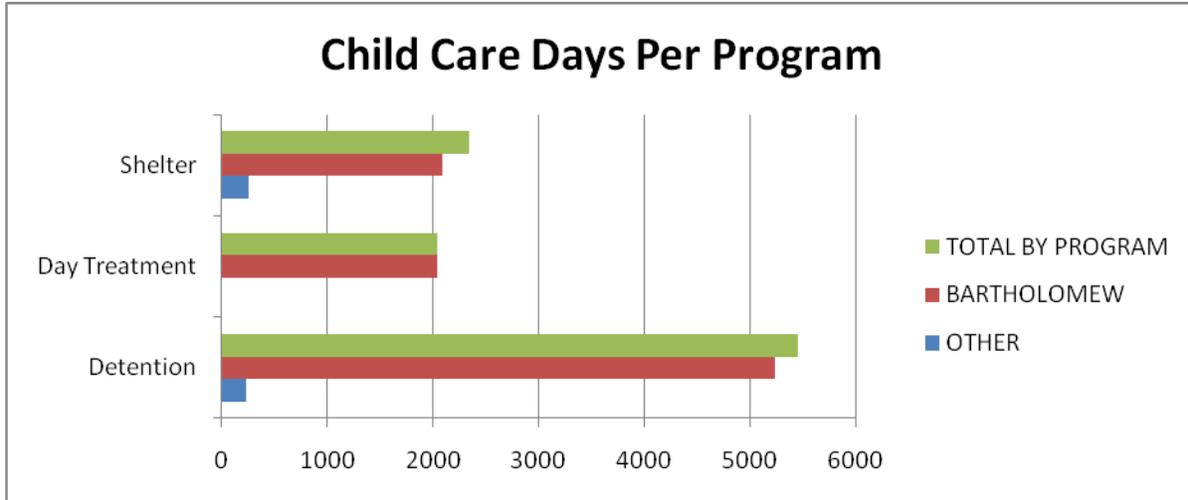
The graphs below represent the average daily census and the average length of stay by program for youth served at the Center in 2008.

5 YEAR COMPARISON OF AVERAGE CENSUS					
Placed	2004	2005	2006	2007	2008
Detention	12	16	18	14	15
Day Treatment	5	5	3	7	6
Shelter	7	8	5	7	6

5 YEAR COMPARISON AVERAGE LENGTH OF STAY IN DAYS				
PLACED	YEAR	TOTAL BY PROGRAM	FEMALE	MALE
DETENTION	2008	15	14	16
	2007	15	12	17
	2006	15	13	16
	2005	17	15	17
	2004	15	11	16
DAY TREATMENT	2008	113	N/A	113
	2007	118	103	93
	2006	106	155	102
	2005	160	224	117
	2004	156	122	167
SHELTER	2008	14	14	15
	2007	16	14	17
	2006	12	12	11
	2005	17	17	17
	2004	14	17	10

2008 YEAR END REPORT

Since opening in 1992, the Circuit Court Judge and County Council have provided a total of eight beds in Detention and Shelter for use by other counties through a purchase of service. The following chart reflects the total childcare days for each program and the portion of childcare days provided to other counties.



5 YEAR COMPARISON CHILD CARE DAYS BY PROGRAM				
PLACED	YEAR	TOTAL BY PROGRAM	BARTHOLOMEW	OTHER
DETENTION	2008	5461	5236	225
	2007	4950	4858	92
	2006	6687	4963	1724
	2005	5926	4684	1242
	2004	4371	3224	1147
DAY TREATMENT	2008	2040	2040	N/A
	2007	2468	2468	N/A
	2006	1287	1287	N/A
	2005	1748	1748	N/A
	2004	1867	1867	N/A
SHELTER	2008	2345	2091	254
	2007	2485	2169	316
	2006	2022	1667	355
	2005	2964	2275	689
	2004	2574	1804	770

2008 YEAR END REPORT

HOUSING YOUTH FROM OTHER COUNTIES

Other counties frequently request access to Detention and Shelter services at the Center. In 2008, eight counties requested these services. These eight counties placed 21 youth in Detention and 22 youth in Shelter. In 2007, 10 out of county youth were placed in Detention and 26 were placed in Shelter.

The chart below shows which counties requested services and the subsequent placements provided.

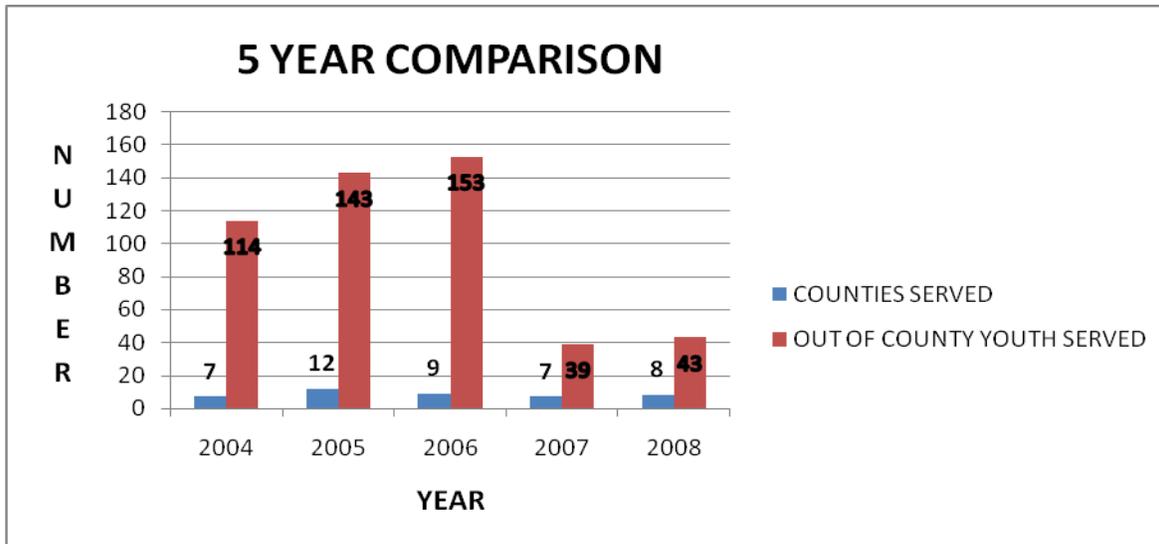
COUNTY	REFERRAL	TOTAL	DETENTION	OVER CAPACITY	SHELTER
BROWN	PROB	26	20	0	6
JACKSON	DCS	1	0	0	1
JACKSON	PROB	1	0	0	1
JENNINGS	DCS	3	0	0	3
JENNINGS	PROB	2	0	0	2
MARION	DCS	1	0	0	1
MONROE	DCS	1	0	0	1
MONROE	PROB	5	0	0	5
SHELBY	PROB	1	0	0	1
WABASH	DCS	1	0	0	1
WASHINGTON	PROB	1	1	0	0
TOTALS		43	21	0	22

5 YEAR COMPARISON				
YEAR	TOTAL	DETENTION	OVER CAPACITY	SHELTER
2008	43	21	0	22
2007	39	10	3	26
2006	155	104	22	29
2005	143	90	15	38
2004	114	74	0	40

PROB Probation Department
 DCS Department of Child Services

The graph on the next page provides a five-year comparison of the numbers of counties and youth from those counties utilizing bed space at the Center.

2008 YEAR END REPORT



DAY TREATMENT

Day Treatment provides adjudicated youth with an opportunity to remain in the community while they participate in an intensive program that seeks to address their current inability to appropriately function within society. Most Day Treatment youth have a history of serious legal difficulties. They typically experience challenges in succeeding in school and have participated in other interventions. Without Day Treatment, these youth would often be placed outside the home in a Department of Correction or other residential placement.

Day Treatment is a group-based program centering on effective decision-making and accountability for one's actions. Youth receive assistance from staff as they provide support for one another and attempt to act in a more appropriate manner within the community. Supervision begins immediately after school until 9:00 p.m., Monday through Friday. On weekends, youth participate from 8:30 a.m. to 5 p.m. on Saturdays and from 12:00 p.m. to 9 p.m. on Sundays. While in their parent's home these youth are monitored with various levels of intensity including electronic monitoring. The level of monitoring required is determined based upon the stage of the program the youth is in and the functioning level of the youth and their family.

Programming consists of group sessions with role-play, study time, recreation time, life skills training, and participation in cognitive curricula that include Thinking for a Change (Problem Solving/Decision-Making), Aggression Replacement Training (Anger Management), and Moral Reconciliation Therapy (Cognitive-Behavioral Treatment). Youth participate in money management and vocational training, as well as a variety of educational outings and community service projects that allow staff to assess the functioning of the youth while they are in the community.

Family issues are addressed in Day Treatment through participation in parenting education using the Parent Project® curriculum, weekly parent support group sessions, and family meetings and home visits. A more positive and productive family unit is a primary goal of the program.

2008 YEAR END REPORT

All of Day Treatment's services are designed to offer the youth and his/her family the opportunity to achieve and sustain success while maintaining the youth in his or her home in the community. The two primary advantages of Day Treatment are: 1) cost savings to the county (it costs significantly less per day for a youth to participate in Day Treatment than to be placed in residential care); and 2) the youth and the family can work on issues together. When youth are placed in residential care outside the community, it is logistically difficult for the family to participate in the youth's treatment.

On January 1 2008, three (3) participants remained in the Day Treatment Program that had been referred in 2007. Throughout 2008, Day Treatment accepted fifteen (15) new referrals. Of these eighteen (18) participants, eight (8) or 45% completed the Program, eight (8) or 45% did not complete the Program, and two (2) or 10 % remain active in Day Treatment at year-end. Seven (7) or 88% of the eight (8) participants completing Day Treatment continue to live in the community with an approved family member or guardian. One (1) of the participants that completed the Program has been adjudicated on a new criminal offense of equal or greater seriousness than the offense that lead to the referral to Day Treatment and is currently serving a sentence at the Department of Corrections.

Of the eight (8) participants that did not complete Day Treatment, all were discharged for repeatedly failing to comply with Day Treatment expectations as well as the expectations established within the home. One (1) youth is currently serving a sentence in secure detention. One (1) of these youth was referred to an out-of-home placement. One (1) of these youth is currently serving a sentence at the Department of Corrections and five (5) of these youth continue to reside in the community.

AFTERCARE/COMMUNITY LIAISON

The Aftercare/Community Liaison program is a collaboration between the Youth Services Center and Bartholomew County Community Corrections that provides services to juveniles placed on home detention/electronic monitoring. These youth typically face multiple challenges that include a lack of appropriate or adequate parental support and supervision, and limited access to opportunities that support positive youth development. The Aftercare/Community Liaison models effective supervision and interpersonal skills for parents and other family members and seeks to create access to and support opportunities that promote positive youth development. These opportunities may include such things as employment, participation in appropriate leisure time activities, and opportunities for community service.

The Aftercare/Community Liaison provides services on a 24 hour per day, seven- day per week basis. These services include four visits to the juvenile each week that take place at the juvenile's home, school, and/or workplace, and three contacts with parents/ guardians and other appropriate family members.

Juveniles referred to this program have committed offenses that do not necessarily require secure detention but warrant an increased level of supervision. In addition, the Liaison provides electronic monitoring and other limited services for juveniles during the first three months of Day Treatment and at other times during program participation on an as needed basis.

The ultimate outcome sought by the funding of this position is the reduction of recidivism among juvenile offenders placed on home detention/electronic monitoring. A

2008 YEAR END REPORT

secondary goal is to ensure completion of a high school education either through graduation from the young person's home school or through completion of the GED and participation in gainful employment.

During the 2008 funding cycle the Aftercare/ Community Liaison served 127 Bartholomew County juveniles on home detention/electronic monitoring. Of these 127, 87 cases or 69% have been closed with a successful completion of the program. Twenty-five (25) cases or 20% were closed as unsuccessful. Fifteen (15) juveniles remain active. Among the 87 juveniles successfully completing their time on home detention/electronic monitoring, 76 of these youth or 87% have not re-offended. The twenty-five (25) youth or 20% that did not successfully complete home detention/electronic monitoring were discharged due to the following: charged with a new offense (1); major rule violation(s) (24).

TRANSITION/AFTERCARE SERVICES

In November 2002, the Center began looking at investing in another new service to juvenile offenders and their families. Research indicates that offenders are more likely to succeed when provided with aftercare or reentry support services upon release from incarceration. In addition, Indiana state statute mandates that any young person sentenced by the Court to serve a sentence in a juvenile detention facility be provided with transition services after completion of his/her sentence. In response to this research and the state's mandate, in November 2002 a team of four juvenile justice professionals participated in a week long training session on the critical elements of re-entry and aftercare services. This training was provided, at no cost to Bartholomew County, through a collaboration of the National Institute of Corrections and the Office of Juvenile Justice and Delinquency Prevention.

Beginning early in 2004, utilizing existing juvenile justice staff and volunteer mentors, the Center began offering transition/aftercare services to a number of local youth. Those eligible for this program are youth serving a sentence of 30 days or more in detention, youth referred by the court as they return to the community from an out-of-home placement, and youth referred by parole upon completion of a Department of Correction placement. Services revolve around the formation of a transition team that includes the family and are provided for up to 90 days. Youth remaining on formal reporting probation after serving a sentence in detention are not referred for Transition/Aftercare Services.

Members of the Transition/Aftercare Services team consisting of the Juvenile Referee, the Juvenile Probation Supervisor, the Aftercare/Community Liaison, the Center Director, the Director of the Bartholomew Special Services Cooperative, and the Center's Education Transition Coordinator meet regularly at the Youth Services Center. The purpose of these meetings is to review the progress and challenges in implementing this program and to discuss current and upcoming referrals.

There were thirty (30) referrals made to transition services in 2008. Of these thirty (30), fifteen (15) youth or 50% voluntarily accepted the services. Fifteen (15) youth or 50% declined. Out of the fifteen (15) that accepted services, three (3) or 20% successfully completed and have not committed a new offense. Seven (7) youth or 47% did not successfully complete because of technical violations. Five (5) youth or 33% continue to receive services.

YOUTH RETURNING TO DETENTION

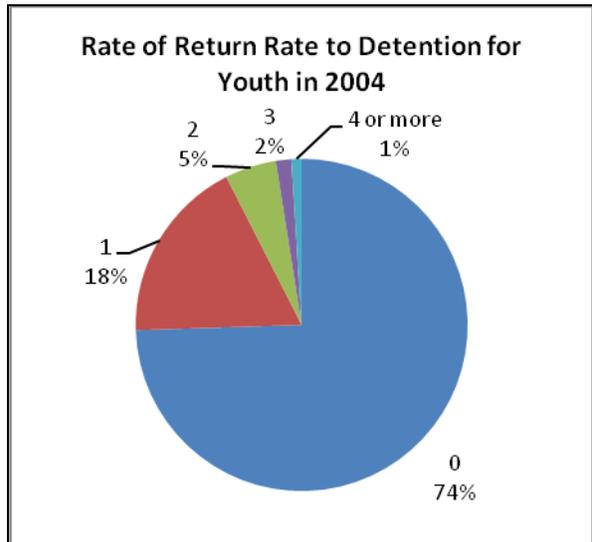
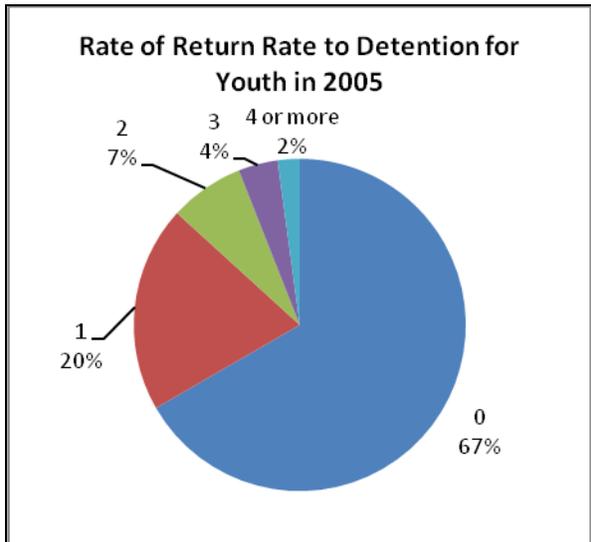
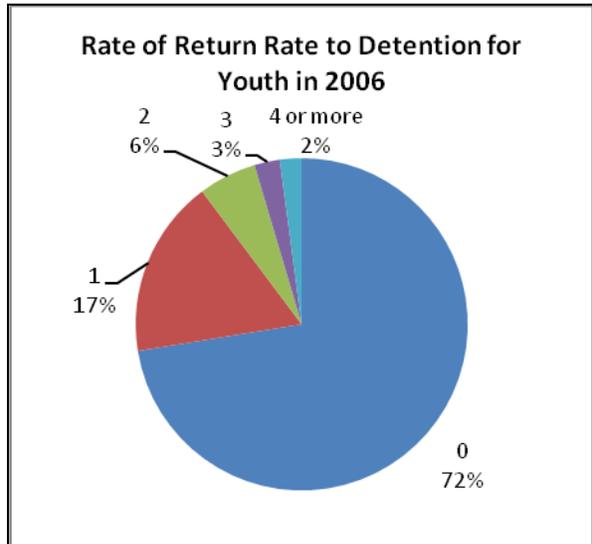
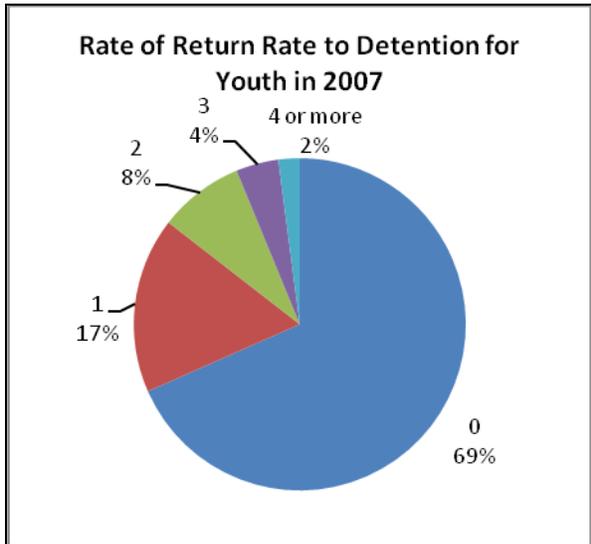
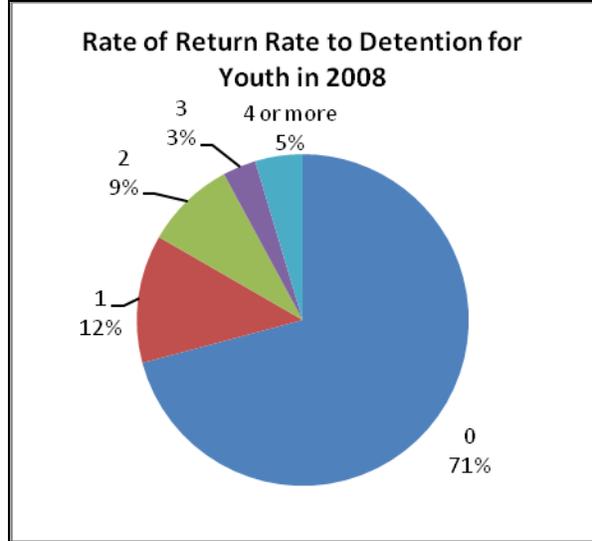
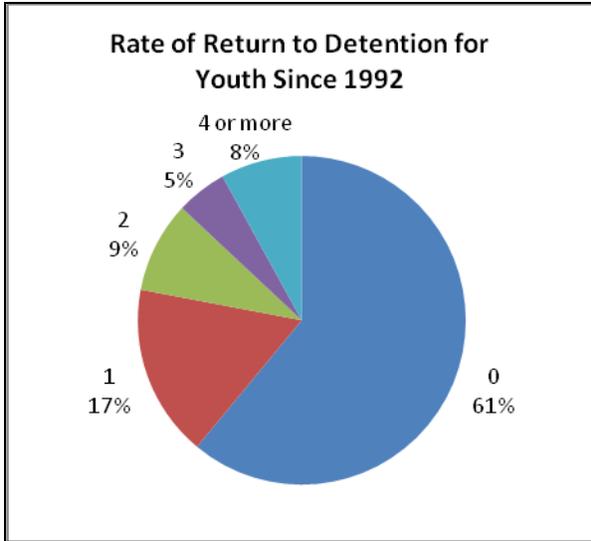
Reducing the number of youth returning to the Center's programs remains a primary goal of the Center. The following graph reflects Bartholomew County youth by the number of times these juveniles have been held in secure Detention since the Center opened in 1992. No value judgment is made on the nature of the offense or the reason youth may or may not have been detained. Since its inception, the Center has tracked the rate of return for all youth served at the Center. Over the course of 16 years of operation, 61% of all youth served in Detention have not returned to the Center a second time. Over this same 15 years, the percentage of youth placed in Detention four times has slightly increased from 7% to 8%. However, in the last two years, this number has decreased from 11% to 8%.

It is difficult to compare Bartholomew County's data to federal or state statistics, as most facilities do not keep records on rates of return to detention. This is due to the fact that detention is not typically used for the purpose of providing an intervention but rather as a facility for housing youth in order to ensure public safety and the youth's appearance in court.

A non-return rate of more than fifty percent would indicate that the Center's programs are having an immediate and positive effect on the youth being served by these programs. The Center strives to determine what changes can be made or added to its current programming to increase the number of youth who do not return to the Center, and more importantly, who do not continue to commit crimes in the community as either juveniles or adults.

The pie graphs on the following page reflect the rate of return to detention for all youth served at the Center since its inception in 1992 (left) and the rate of return to detention for those youth served during the previous five calendar years.

2008 YEAR END REPORT



PARENTING EDUCATION AND INVOLVEMENT

The Center's Director, an Intake Officer, and the Education Transition Coordinator are trained facilitators for the Parent Project®, a parenting training program specifically designed to help parents prevent and intervene in the most destructive of adolescent behaviors. Parent Project® was designed for high-risk children and youth facing challenges that include poor school attendance or performance, emotional and behavioral problems, drug and alcohol use, suspected criminal activity, gang affiliation, and arrests. This design makes the Parent Project® an appropriate parenting education curriculum to be used in working with the parents of participants in the Day Treatment Program and other youth involved with juvenile probation and the juvenile court. Recently, Parent Project® referrals have also been opened up to the Bartholomew County School Corporation and some school officials have been utilizing this

Parent Project® participants meet for 12 consecutive Wednesday evenings. A workbook, [A Parent's Guide to Changing Destructive Adolescent Behavior](#), accompanies all twelve sessions. This activity based, culturally sensitive curriculum maximizes learning, increases retention, and is facilitator and parent friendly.

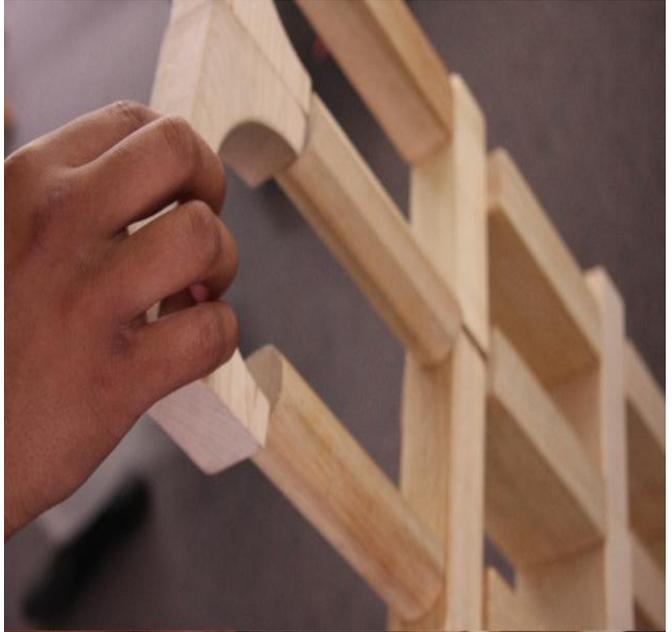
Thanks to support provided through an Indiana Department of Correction grant, Bartholomew County continues to be able to train two additional individuals to facilitate the Parent Project® curriculum each year.

Since its inception, the Center has offered daily visitation for Detention and Shelter residents. This is done in an effort to facilitate and support healthy and appropriate family interaction since the majority of young people residing at the Center will eventually return home. In addition, staff at the Center strive to serve as an example for parents, modeling for them how they might appropriately interact with and exhibit care and concern for their children.

2008 DETENTION ART RESIDENCY

In 2008, Artists Dante Ventresca and Rebecca Hutton from the Theatre of Inclusion were once again able to conduct an art residency with all the detention residents. Although this residency was only two days in length, the residents were introduced to new approaches of looking at their lives. The theme in 2008 was hope and Dante and Rebecca incorporated a number of activities to show the youth that there are ways to live productive lives. Many of the residents who participated in the residency expressed gratitude for being a part of the project. Please see Photographs on the following page:

2008 YEAR END REPORT



2008 YEAR END REPORT

LICENSING

The Department of Correction found the Center's Detention program and facilities in full compliance in 2008 with a score of 100% on mandatory standards and 97.4% on all non-mandatory standards. Compliance for Detention is based on 173 standards that require primary and secondary documentation. Maintaining this documentation involves a major commitment of administrative staff time and effort.

The Center's Shelter services are licensed by the Indiana Family and Social Services Administration. Standards for Shelter are based on a different set of rules that do not require any prepared documentation, but rather rely on a yearly spot check for compliance. The Center was also compliant with all Shelter licensing requirements for the year 2008.

PERSONNEL

The Center hired 23 new employees in 2008 (three employees were not new hires but they transferred to a supervisory position), which is up from the previous year when 21 new employees were hired.

Relief Youth Care Workers at the Center cover for employees on sick, vacation, and personal leave and for staff involved in training. Relief staff constitutes a substantial savings compared to paying full-time staff overtime for this coverage. Part-time Youth Care Workers are essential staff at the Center and are very difficult to retain. They are typically employees who are working for the Center only while they are engaged in college studies or seeking full-time employment. However, when full-time positions open at the Center, part-time employees and relief staff have the first option to apply and are often hired for these positions.

The chart on the following page shows the positions for which new employees were hired in 2006, 2007, and 2008. This chart does not reflect transfers of staff from one position to another within the Center, unless the staff member was promoted to a supervisory position.

Position	New Hires			Total Positions
	<u>2006</u>	<u>2007</u>	<u>2008</u>	
Director	0	0	1	1
Assistant Director	0	0	1	1
Day Treatment Program Coordinator	0	0	1	1
Counselor	0	0	1	1
Bookkeeper	0	0	0	1
Nurse	0	1	0	1
Intake Officer	0	0	3	4
Teachers	0	1	0	3
Full-time Youth Care Workers	2	3	4	15
Part-time Youth Care Workers	9	11	10	7
Relief Youth Care Workers	1	1	5	N/A
Control Officers	2	2	0	4
Cooks (Part & Full Time)	1	2	0	3

2008 YEAR END REPORT

COUNTY GENERAL BUDGET 2008

TOTAL 2008 BUDGET (Detention, Shelter, Day Treatment)	\$1,454,806
UNEXPENDED BALANCE	<u>\$ 50,411</u>
TOTAL 2008 EXPENSES (Detention, Shelter, Day Treatment)	\$1,404,395
 AVERAGE MONTHLY COUNTY EXPENDITURES	 \$ 117,033

INCOME

PER DIEMS	SHELTER	DETENTION	DAY TREATMENT	TOTAL
RECEIVED	\$ 21,960	\$ 25,850	\$ 119,952	\$167,462
OUTSTANDING	<u>\$ 90</u>	<u>\$ 360</u>	<u>\$ 0</u>	<u>\$ 450</u>
TOTAL PER DIEMS	\$ 22,050	\$ 26,210	\$ 119,952	\$168,212
GRANTS			<u>2007</u>	<u>2008</u>
INDIANA DEPARTMENT OF EDUCATION			\$ 28,299	\$ 34,636
BARTHOLOMEW COUNTY SCHOOL CORP			\$ 97,641	\$ 109,117
DEPARTMENT OF CORRECTION			* \$ 61,428	\$ 61,970
TITLE ONE			* \$ 30,045	\$ 33,119
JABG			* \$ 7,470	\$ N/A
TITLE II			* \$ 36,106	\$ 43,104
TITLE IVE			<u>\$ 3,315</u>	<u>\$ 0</u>
TOTAL GRANTS			\$264,304	\$ 281,946

*The expenditures against which the DOC, Title I, and Title II, grants are applied are separate from those expenditures covered by the Bartholomew County budget. As a result, these grant amounts are not included below in the grant income total.

	<u>2007</u>	<u>2008</u>
GRANT INCOME (Applied against local expenditures)	\$ 129,255	\$ 143,753
PER DIEM INCOME	\$ 125,964	\$ 168,212
MISCELLANEOUS INCOME (Reimbursements)	<u>\$ 949</u>	<u>\$ 1,084</u>
TOTAL BUDGET SAVINGS TO COUNTY	\$ 256,168	\$ 313,049

	<u>2007</u>	<u>2008</u>
TOTAL COUNTY EXPENSES	\$1,347,499	\$1,404,395
TOTAL INCOME AGAINST COUNTY EXPENSES	<u>\$ 256,168</u>	<u>\$ 313,049</u>
COST TO BARTHOLOMEW COUNTY	\$1,091,331	\$ 1,091, 346

2008 YEAR END REPORT

PLACEMENT COST ASSESSMENT

Costs for services at the Center vary from one program to another and include the majority of the direct costs of serving program participants. These figures do not, however, include the full costs of employee benefits and the facility's utility and maintenance costs that are paid from the County Commissioner's budget.

Per Diem rates for operating the Center's programs and services in 2008 were \$110.00 for Detention, \$85.00 for Shelter for Bartholomew County referrals, \$90.00 for out-of-county referrals, and \$58.80 for Day Treatment.

The 2008 per diem rates for Detention in neighboring counties that operate Detention Centers were as follows:

Jackson County	\$100
Johnson County	\$140

In 2008 the Youth Services Center provided, for Bartholomew County youth only, 4,674 childcare days in Detention, 2,102 childcare days in Shelter and 2,040 childcare days in Day Treatment compared to 4,858, 2,169 and 2,468 respectively in 2007. The following chart reflects what the costs would have been to provide these services to Bartholomew County youth at another facility assuming an average per diem rate from the two centers noted above for detention (\$120) and the out-of-county per diem rate for shelter. The alternative to Day Treatment would be out-of-home placement that has been estimated at \$180 per day. This figure is based on the average cost of institutional out-of-home placement care for a delinquent youth throughout 2008.

Childcare Days by Program		Cost Estimate
Detention	5,236 @ \$120/Day	\$ 628,320
Shelter	2,091 @ \$ 90/Day	\$ 188,190
Day Treatment	2,040 @ \$180/Day	<u>\$ 367,200</u>

TOTAL ESTIMATED COST FOR SERVICES IF PROVIDED BY OTHER CENTERS/PLACEMENTS **\$ 1,183,710**

(This total does not include the cost of transportation including transport personnel, vehicle wear and tear, fuel, etc.)

TOTAL COST TO OPERATE LOCAL PROGRAMMING **\$ 1,091,346**

2008 Cost to Operate Youth Services Center (This does not include the cost of expenses incurred from the County Commissioner's budget, e.g., insurance benefits, utilities and maintenance for the facility, etc.)

ADVANTAGES OF LOCAL PROGRAMMING

Since its inception, the Bartholomew County Circuit Court and Center administration have continued to expand the services available to Bartholomew County youth through the Center. The development and expansion of services has brought to the community program opportunities that may not be available in other communities. Some examples are as follows:

- The Center uses a group based, positive peer culture program through which participants learn and develop new skills to assist them in achieving future success in the community. Only two other detention facilities in the state are known to offer similar therapeutic programming.
- The Center, in partnership with the Bartholomew Circuit Court and Court Services, follows the principles and practices promoted by What Works. This has led to the utilization of empirically validated practices, tools, and curriculums that are proven to be effective in changing offender attitudes and behavior and reducing recidivism. No other detention center in the state is known to operate using these principles and practices.
- Multiple cognitive curriculum classes for both youth and families are offered locally as a part of the Center's Day Treatment program. Because these are group-based classes, many additional youth and families are referred for participation by probation and the courts. In 2008, approximately 122 additional youth and families respectively participated in these curriculums.
- Daily visitation with immediate family members is available to every resident at the Center in an effort to encourage sustained family contact and communication. No other center in the state is known to offer daily visitation to every resident.
- A continuum of options is available to the Court with various levels of supervision and monitoring depending upon need in order to keep juveniles in the community and engaged with their families. These options mean that any payment for services resulting in revenue remains in Bartholomew County. This also means that re-entry services and the costs of these services may not be necessary.
- In addition to the aforementioned economic value, there is also value in having employment available for more than forty (40) professional and paraprofessional members of staff at the Center, as well as internship, practicum and other learning opportunities available for students attending local institutions of higher learning.
- Center residents, while placed outside the home, continue to be able to participate in many local, community-based activities and opportunities while at the Center.

Without these local options, there would be many hardships for both families and the community. Visitation for families would be much more limited, if accessible at all, depending on the availability of transportation to family members. Transportation of juveniles to and from court hearings and other professional appointments would be the responsibility of the Bartholomew County Sheriffs Department. This situation would result in costs above and beyond the per diem charged by the county incarcerating Bartholomew County juvenile offenders. In addition, Bartholomew County Sheriffs' deputies would be less available for law

2008 YEAR END REPORT

enforcement duties in our County, or additional personnel would need to be hired for law enforcement. These are considerations that the community and Bartholomew County government must keep in mind as they plan for the future.

MOVING FORWARD

In 2008, the Bartholomew County Youth Services Center (the Center) served as a pilot site for the Indiana Juvenile Mental Health Screening, Assessment and Treatment Pilot Project (SAT Pilot Project). The purpose of the SAT Pilot Project is to screen all youth coming into detention for mental health concerns and then to assure that appropriate mental health referrals and/or services are provided. The screening instrument selected for use in Indiana is the Massachusetts Youth Screening Instrument-Second Version (MAYSI-2). With a full year of data, the Center is working with Court Services, members of the mental health field, the Prosecutor's Office, and the Court to investigate the possibility of establishing a diversion program within Bartholomew County. This program would divert juveniles with mental health disorders from the juvenile justice system to other services to address their mental health needs.

PARTNERSHIPS

The mission of the Bartholomew County Youth Services Center is, in no small part, supported by different organization within the community. Their cooperation and friendship over the years has greatly assisted the Center in providing its residents with the services they need. While it would be difficult to list all those organizations that have supported the Center over the years, below is a partial list:

Bartholomew Consolidated School Corporation
Bartholomew County Court Services
Bartholomew County Extension Office (4-H)
Bartholomew County Sheriff's Department
Columbus Area Arts Council
Columbus Parks & Recreation
Columbus Police Department
Indiana Youth Law T.E.A.M.
Prison Ministries-Burt Powell
Theater of Inclusion

IN CLOSING

On May 2, 2008, Pamela A. Clark stepped down as Director from the Bartholomew County Youth Services Center. For approximately eight and a half years, Pamela led the Center with grace, compassion, and a charisma that was difficult to match. She had a passion for youth and the staff whom served under her charge. Through her hard work and determination, she touched the lives of those who knew her, and forever left an impression on the youth who spent time under her care. On behalf of the Youth Services Center, I thank her for her years of service and the difference that she made in this community.